

Annual Implementation Plan 2024

Vision

Inspired learners. Proud contributors.

Whakataukī

Whāia te pae tawhiti. Pursue your goals to the furthest horizon.

Mission

Waiheke High School will inspire pride. We are the waka that guides our rangatahi on their individual journey to success.

Core Values

Island Based:

Our character reflects that of our island; a unique place with a strong identity. We are proud of our connection with our environment and our diverse community.

Treaty Partners:

We understand and honour the principles of Te Tiriti o Waitangi and this bicultural foundation is evident in all of our actions and decision making.

Open and Diverse:

Our school culture is about embracing uniqueness, inclusiveness and diversity. We understand that success is different for every student.

Great performers, holistic educators:

We deliver great results through engaging and meaningful education to all students, not only curriculum based but also values and life-skills based.



Strategic Goal 1: Island Based Waiheke High School is an inspiring island based school for tamariki, teachers, whānau and the community.

| Waiheke High School is an inspiring island based school for tamariki, teachers, whānau and the community. | | | | | |
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| Annual Goals | | Expected Outcomes | | | |
| Students are engaged in school wide opportunities that embrace the Waiheke WISE culture | | Students represent their houses across a range of disciplines Students are recognised for living the WISE values | | | |
| SLT grow leadership opportunities for staff members across the school | | All leaders understand their roles and how each of these works to contribute to the greater whole All leaders are continuously developing their ability to lead within their school context | | | |
| Actions | Accountability | Resourcing | Timeframe | Measurement | |
| House leaders and prefects create an additional new event for 2024 which is based around high participation | House Leads Prefects | Whanau times | 2 per term | A minimum of 8 inter house events occur in 2024 | |
| Regularly celebrate WISE recognitions in assemblies | ROS Deans | Certificates renewed | 2 per term | Celebrate these in assemblies with certificates and phone calls home | |
| Create digital representations of house points to create more of a buzz around getting WISE points | KNI | Money Time | Ready for the end of T1 | Trends reflect increasing numbers of recognitions as the year goes by | |
| Trial 'my mahi' as an integrated platform for recognitions | ROS | Cost for 'mymahi' | Trial runs for T3 and T4 | Pilot with year 7 and 8 with a view to roll out into other years if successful | |
| Clarify responsibilities of leadership positions by reviewing all job descriptions for fitness for purpose | FLU | - | All staff by end of year | All JDs are fit for purpose in consultation with incumbents as required | |
| Support a focus on leadership | SLT | - | End of year | Middle leaders PGC reviews include development in areas of leadership in line with professional standards and JDs | |
| Professional development opportunities are offered to develop leadership skills | SLT | PLD fund Time | End of year | All middle leaders have completed a training programme for leadership | |



Strategic Goal 2: Treaty Partners

Waiheke High School understands and honours the principles of Te Tiriti o Waitangi and this bicultural foundation is evident in all of our actions and decision making.

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| Annual Goals | | Expected Outcomes | | | |
| Students are learning Te Ao Māori in bicultural classrooms | | All students understand and apply basic tikanga Māori in their day to day school lives | | | |
| Teachers develop Aotearoa/New Zealand content across the curriculum | | Localised content is evident in unit plans in every learning area throughout the school | | | |
| Teachers are provided professional development opportunities to improve Te Reo Māori and Tikanga | | Staff are able to readily take part in karakia and waiata in a culturally appropriate way | | | |
| Actions | Accountability | Resourcing | Timeframe | Measurement | |
| Students will be offered support in learning karakia, waiata and associated customs around the use of these taonga | FLU | Assembly and whanau | End of year | Students know an opening and closing karakia by heart and can powerfully deliver at least 2 waiata by heart | |
| Each teacher will deliver a unit of work based on localised curriculum to every class | SLT HoFs | Faculty PLD NCEA change days | During the year | At least one unit plan is developed, delivered and reviewed for each learning area at each year level with intentional use of localised learning contexts | |
| Teachers will be offered support in learning karakia, waiata and associated customs around the use of these taonga | FLU | Staff briefing time | Ready for the matariki festival | Staff know an opening and closing karakia by heart and can powerfully deliver at least 2 waiata by heart | |



Strategic Goal 3: Open and Diverse Waiheke High School's culture embraces uniqueness, inclusiveness and diversity. We understand that success is different for every student.

| Annual Goals | | Expected Outcomes | | | |
|---|----------------|--|------------------|---|--|
| To develop student voice and agency | | Student leadership is evident within the school and student leaders have a voice in strategic decision making processes | | | |
| Students feel safe from racism, bullying and discrimination | | All students at Waiheke High School feel gradually safer from racism, bullying and discrimination. Staff consistently document and manage situations which involve students being unsafe | | | |
| Staff develop practice to actively remove barriers to learning (especially for neurodiverse learners) | | All teachers know common strategies for helping neurodiverse learners and apply these in everyday practice | | | |
| Actions | Accountability | Resourcing | Timeframe | Measurement | |
| Prefects take responsibility to design and lead full school events such as assemblies and inter house events | ROS | Intervals Assemblies | Ongoing | Prefects develop and carry out 4 inter house events in line with strategic goal 1 | |
| Student leadership committee is formed to provide student voice into strategic decision making | FLU | Lunchtimes | Term 2 onward | Committee pilot runs for 2024; review at end of year and develop further for 2025 | |
| A consistent anti-bullying strategy is developed, documented and consistently applied by all staff | MUS Deans | Time PLD funding | Term 3 onward | Student voice surveys show an improvement in safety from racism, bullying and discrimination | |
| A full review of KAMAR pastoral systems occur and the consequent streamlined processes is implemented | MUS Deans | Time PLD funding | Term 3 onward | Staff feedback more engagement and a higher understanding of processes | |
| Targeted Professional Development (based on demographics of our learning diversity register) is delivered to develop staff knowledge and implementation of pedagogies which remove barriers to learning | KNI CAM | Full staff PLD Faculty PLD | Term 2 onward | Staff surveys shows increased implementation of teaching strategies which remove barriers % Not Achieved of neuro-divergent students is equal to school averages | |



Strategic Goal 4: Great performers, holistic educators Waiheke High School will proudly have inspired learners and proud contributors who will connect with each other, their teachers, their whānau and their motu.

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| Annual Goals | Expected Outcomes | | | | |
| Move assessment and reporting in the junior school to progression based reporting | | Assessment and reporting in the junior school is aligned to the curriculum for all learning areas | | | |
| Develop a shared pedagogy around learning progressions and driving student agency | | Assessment in the junior school is used to inform pedagogy, differentiate learning, and empower students to use agency in decisions around their learning | | | |
| Collaboratively create an overall property masterplan which envisions our ideal future and informs our resourcing moving forward | | Our buildings and grounds are fit for purpose, allow for high quality learning, and inspire pride in our school | | | |
| Enhance NCEA outcomes for students at Waiheke High School | | Numbers of Excellence and Merit endorsements are above national averages and comparable school averages | | | |
| Actions | Accountability | Resourcing | Timeframe | Measurement | |
| Heads of Faculty will align their syllabus, assessments and reporting to appropriate curriculum levels | ROS, KNI, HoFs | HoF meetings Time release | By years end | Formal reporting is based around curriculum levels in years 7 to 10 | |
| Staff develop their pedagogy around learning progressions and student agency | ROS HoFs | Faculty PLD Full staff PLD | By years end | Staff voice shows a greater ability to empower student agency in learning | |
| Staff develop their ability to differentiate appropriately for the full range of learners in their classes | ROS HoFs | Faculty PLD Full staff PLD | By years end | Staff voice shows a greater ability to differentiate material within a class | |
| Consultation to create a 10 year masterplan for property takes place and budgets are set to achieve first aims | WHE | Money | By years end | Masterplan for property is created and budgets are aligned to goals for 2025 | |
| Identify and then publicly celebrate and reward Excellence and Merit recipients through the year | FLU KNI | Assemblies Money | Starting Term 1 | The overall proportion of Excellence and Merit grades improves in 2024 | |